SARA GILLINGHAM AUKNER

Over 30 years' experience of commercial shipping and international transport operations worldwide:

- ✓ Resolving disputes with shipowners, charterers, traders & insurers
- ✓ Considerable operational know-how
- ✓ Understands trade/corporate finance, derivative/physical trading, insolvency/cross-border issues

Qualifications:

- Aspiring Full Member of the London Maritime Arbitrators' Association (LMAA), Panel Member of Singapore Chamber of Maritime Arbitration (SCMA) and Emirates Maritime Arbitration Centre (EMAC)
 - Accredited Mediator
 - Fellow of Chartered Institute of Arbitrators (FCIArb) and Member of London Court of International Arbitration (LCIA)
 - Representative (Norway), BIMCO Documentary Committee 2012-2018
 - \circ Non-Executive Director of The Strike & Marine Delay Club 2015-2018
- $_{\odot}$ Lecturer at Norwegian Shipping Academy (BI Norwegian Business School), 2002 and 2003
- English Solicitor since 1991
- o B.Sc. Economics & International Relations from L.S.E., incl. Public International Law

Areas of Expertise:

Shipping Activities & Vessel Operations	 Bills of Lading, Electronic BLs, WayBills, and other contracts of carriage Chartering In and Out: Bareboat, period and time charter trip CPs, Voyage CPs and COAs (short, long and industrial) Laytime and demurrage, speed and performance, bunkering and other operational issues Joint ventures and industrial contracts Freight management services Pool agreements, slot agreements, containerized and liner trades Shipbuilding, ship finance, ship sale and purchase Shipmanagement and shipowning Casualty or "wet" work: collision, allision, grounding and other damage to hull, particular average and general average, towage and tugs, ship repair, pollution 	
Litigation and Alternative Dispute Resolution	 Court proceedings in every continent including substantive proceedings, enforcement issues, attachment/seizure of assets, exercise and protection of third party rights, and cross-border insolvency Arbitration in particular in London, New York, Oslo, Singapore and Hong Kong Mediation in particular in London, New York and Oslo Negotiation of alternative commercial solutions 	
Insurance	P&I/FDD, H&M, loss of hire/earnings or physical loss, war risks, strike and delay, counterpart default, business interruption, tailor made and off-market placements for personal and corporate security	
Diverse Commercial Contracts	Construction (shipbuilding and commercial property) Leasing (maritime and commercial property) Management services Service agreements (IT, Intellectual Property Rights, licensing, SLAs, data protection)	
Trade Finance	Trade finance, letters of credit and factoring Derivative trading and hedging, use of FFAs, Options, OTC and exchange-traded products, ISDAs and Master Agreements, settlement issues	
Corporate Finance	• IPOs, bond issue, private placement, M&A, de-mergers/disposal of business, due diligence	
<i>Corporate</i> <i>Governance</i>	 Corporate structure, shareholder agreements, partnership agreements, disposal/acquisition of shares 	
Compliance	• Regulatory, compliance, sanctions and anti-corruption issues	

Career to date:

2018- Independent Arbitrator and Mediator

- Over 120 arbitration appointments (LMAA, UNCITRAL).
- Appointed as sole arbitrator (20), on panels and as Chair (5), good experience of writing awards (14).
- $_{\odot}$ $\,$ Hands-on experience of mediating shipping and insurance disputes.

2016-2018 Consultant and Legal Advisor

- o Clients in New York, Oslo, Singapore and UK, in shipping, commercial property and a technology start-up.
- o Executive and non-executive directorships in commercial property and marine insurance.

2005-2016- Western Bulk - General Counsel

- Provided diverse legal services worldwide. Created and led teams to manage legal risks, contracts, claims and disputes in many different jurisdictions.
- Developed and supervised legal risk management, including business-critical risks such as insurance (also tailormade off-market cover), contract management and counterpart risk (due diligence; charterparty clauses; trade finance; provision of guarantees, security and collateral; cross-border insolvency); regulatory, compliance, and anticorruption issues.
- Enabled business development, creation of long-term industrial projects, joint ventures, and new corporate divisions.
- Construction, sale and purchase of ships.
- Conducted restructuring: separation of Shipowning through liquidation, sale of Chartering division, without arrest/attachment of assets, ensuring survival of core business.
- Accomplished corporate finance transactions: joint ventures, M&A, IPO, de-merger, bond issue, due diligence.
- Facilitated derivative and financial trading: use of freight futures and hedging, financial instruments, ISDAs and Master Agreements, direct counterpart (OTC) and exchange-cleared products, and counterpart risk issues.

1997-2004 - Skuld P&I Club - Senior Lawyer

- Legal advice on all shipping & insurance matters (FDD and P&I) to charterers and shipowners; litigation and alternative dispute resolution of disputes on behalf of Members; delivered seminars and workshops, including Skuld School; publishing articles on law and regulatory topics for Skuld.
- Also Knowledge Management Officer: developed database, systems and procedures for distributing legal information and sharing knowledge on a worldwide basis, including claims handling processes and formation of special interest groups. Collaborated on website development, expedited electronic storage, retrieval and distribution of information.

1994-1996 - Advokatfirmaet Evensen & Co - English Solicitor, Norsk Advokatfullmektig

 English lawyer advising on shipping & insurance, offshore contracts, ship-building & ship finance, joint ventures, negotiation & drafting of commercial contracts, litigation. Seconded to Legal/FDD Dept. at Skuld (Feb - May 1995).

1989-1994 - Ince & Co - Trainee Solicitor and Solicitor

 Advised on English law on a worldwide basis to international clients: contractual drafting, legal advice and litigation in court and arbitration of insurance, reinsurance and shipping disputes (carriage of goods, charterparties and international trade), company/commercial, intellectual property, joint ventures, M&A, ship sale and purchase, ship finance, EU competition law. Seconded to Advokatfirma Evensen & Co (Sept – Oct 1993).

Education:

1989	Solicitors' Professional Examination - Honours	Chester College of Law, England
1988	Common Professional Examination - Merit	Chester College of Law, England
	(Equivalent to 3-year law degree in 1 year)	
1986	B.Sc. Economics & International Relations - 2:1 Honours	London School of Economics (L.S.E.)

Languages: Fluent Norwegian and English, understands Danish and Swedish, French and Spanish.

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